

RENAULT GROUP - Q3 2010

JÉRÔME STOLL, EVP SALES & MARKETING, LEADER EUROPE

DOMINIQUE THORMANN, EVP & CFO

DISCLAIMER

Information contained within this document may contain forward looking statements. Although the Company considers that such information and statements are based on reasonable assumptions taken on the date of this report, due to their nature, they can be risky and uncertain (as described in the Renault documentation registered within the French financial markets regulation authorities) and can lead to a difference between the exact figures and those given or deduced from said information and statements.

Renault does not undertake to provide updates or revisions, should any new statements and information be available, should any new specific events occur or for any other reason. Renault makes no representation, declaration or warranty as regards the accuracy, sufficiency, adequacy, effectiveness and genuineness of any statements and information contained in this report.

Further information on Renault can be found on Renault's web site (www.renault.com), in the section Finance / Regulated Information.

TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES Q3 2010 vs. Q3 2009

GLOBAL*

TIV + 4.6 %

EURASIA

TIV + 40.1 %

EUROPE

TIV - 11.5 %

EUROMED

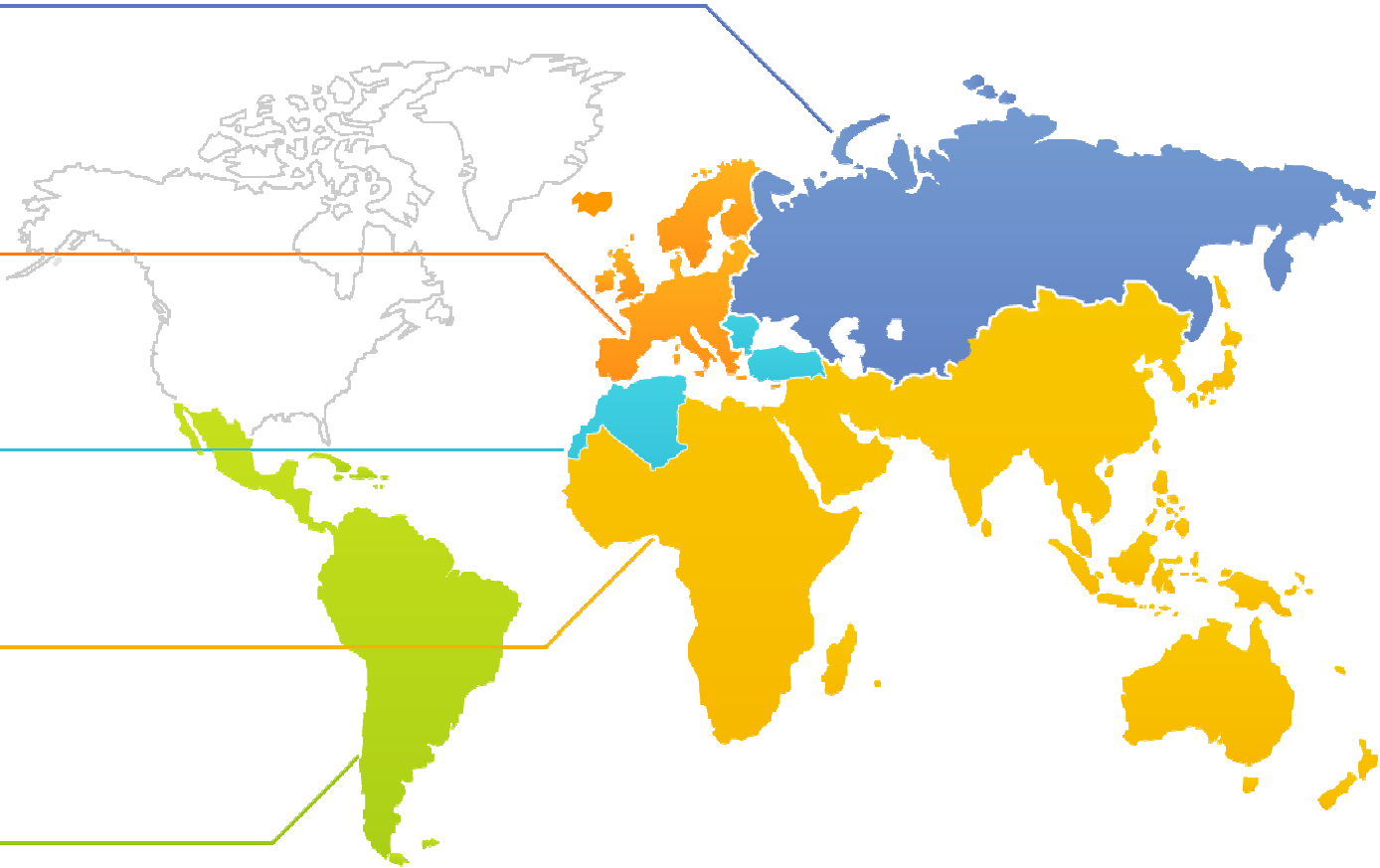
TIV + 11.8 %

ASIA / AFRICA

TIV + 11.0 %

AMERICAS

TIV + 14.1 %



* PC+LCV including USA & Canada



TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES Q3 2010 vs. Q3 2009

GLOBAL *

TIV + 4.6 %
GROUP + 5.7 %

EURASIA

TIV + 40.1 %
GROUP + 37.0 %

EUROPE

TIV - 11.5 %
GROUP - 4.0 %

EUROMED

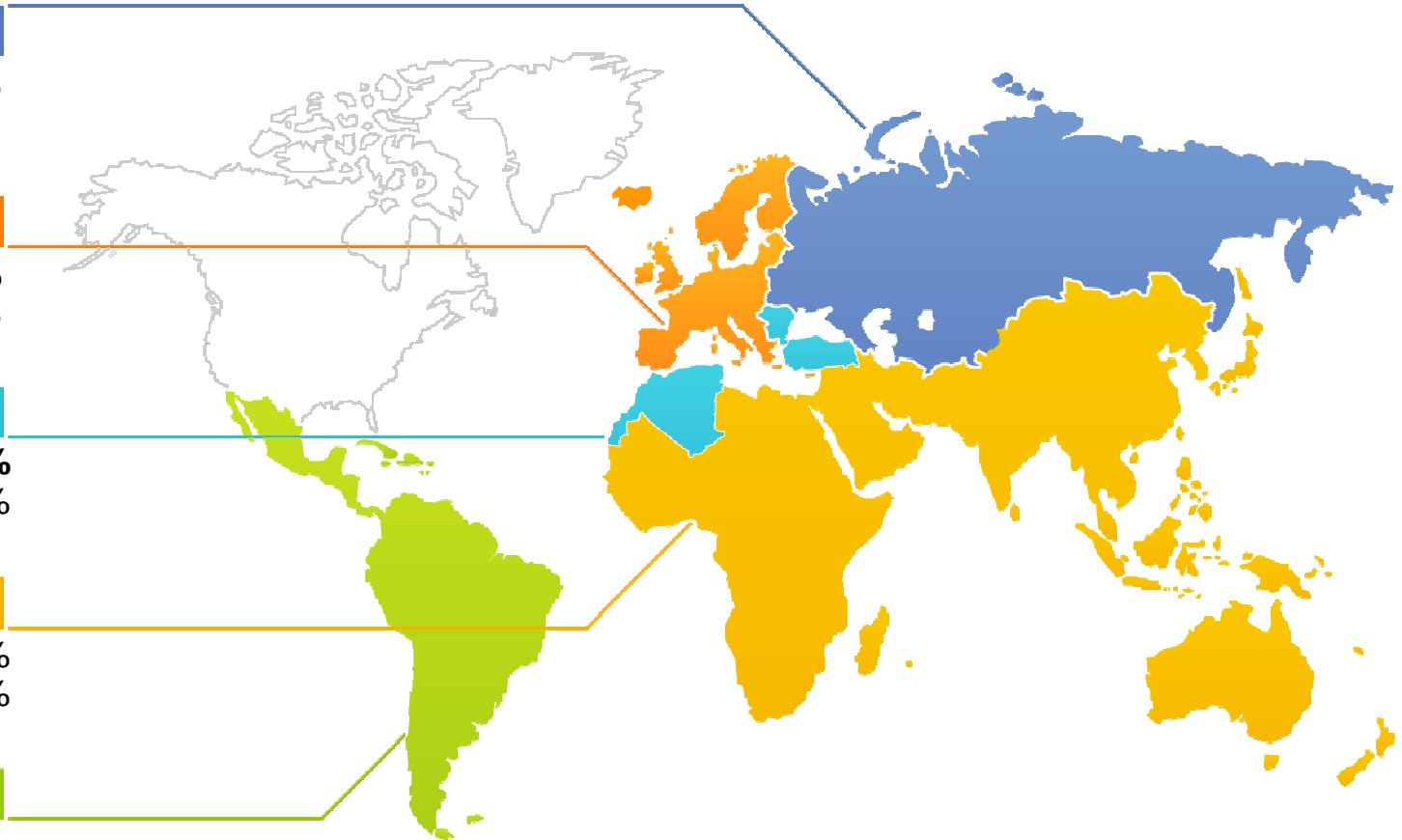
TIV + 11.8 %
GROUP + 11.3 %

ASIA / AFRICA

TIV + 11.0 %
GROUP + 10.4 %

AMERICAS

TIV + 14.1 %
GROUP + 41.3 %

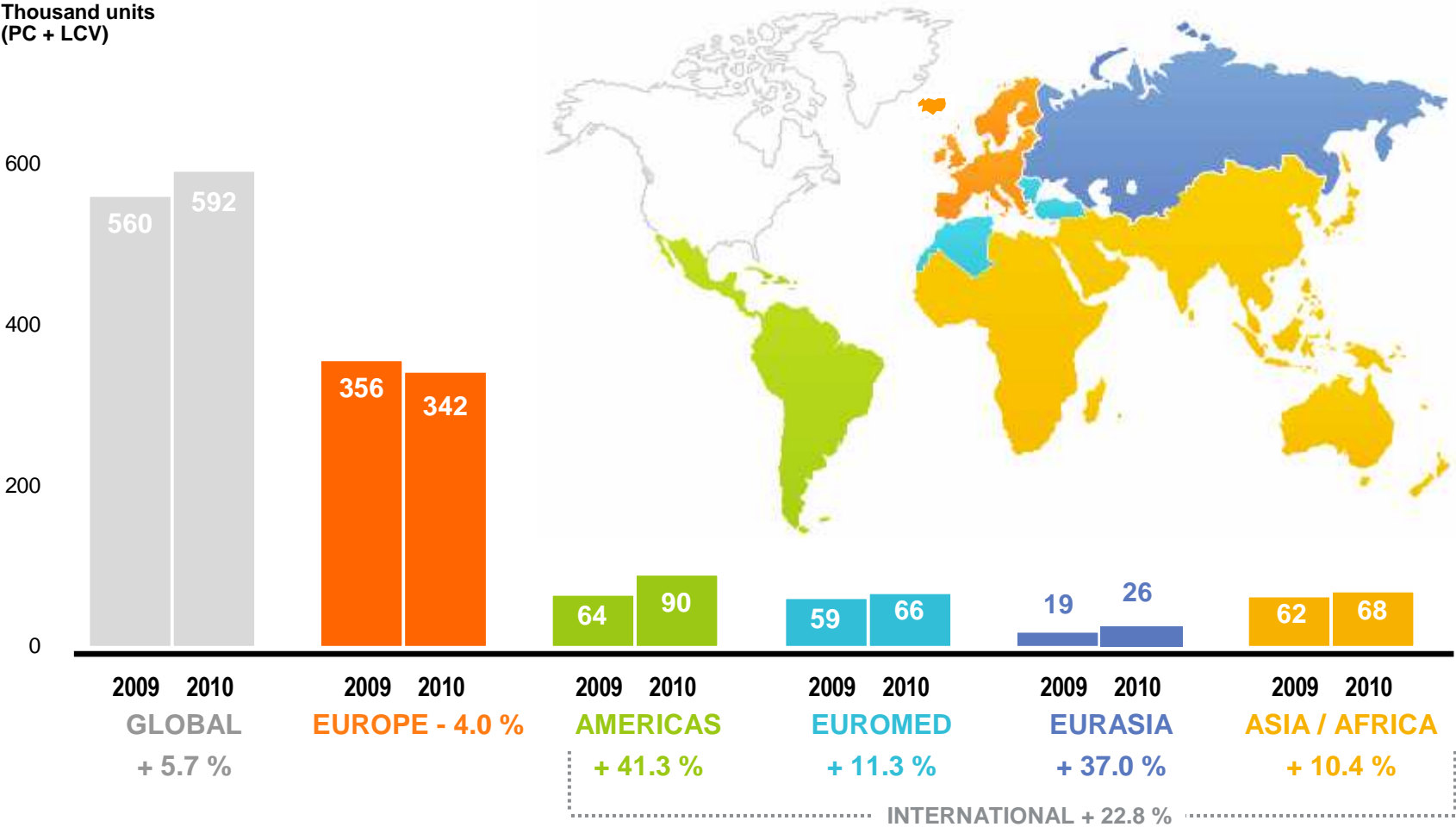


* PC+LCV including USA & Canada















RENAULT GROUP SALES Q3 2010 vs. Q3 2009

INTERNATIONAL SALES MIX AT 42% IN Q3

Thousand units
(PC + LCV)



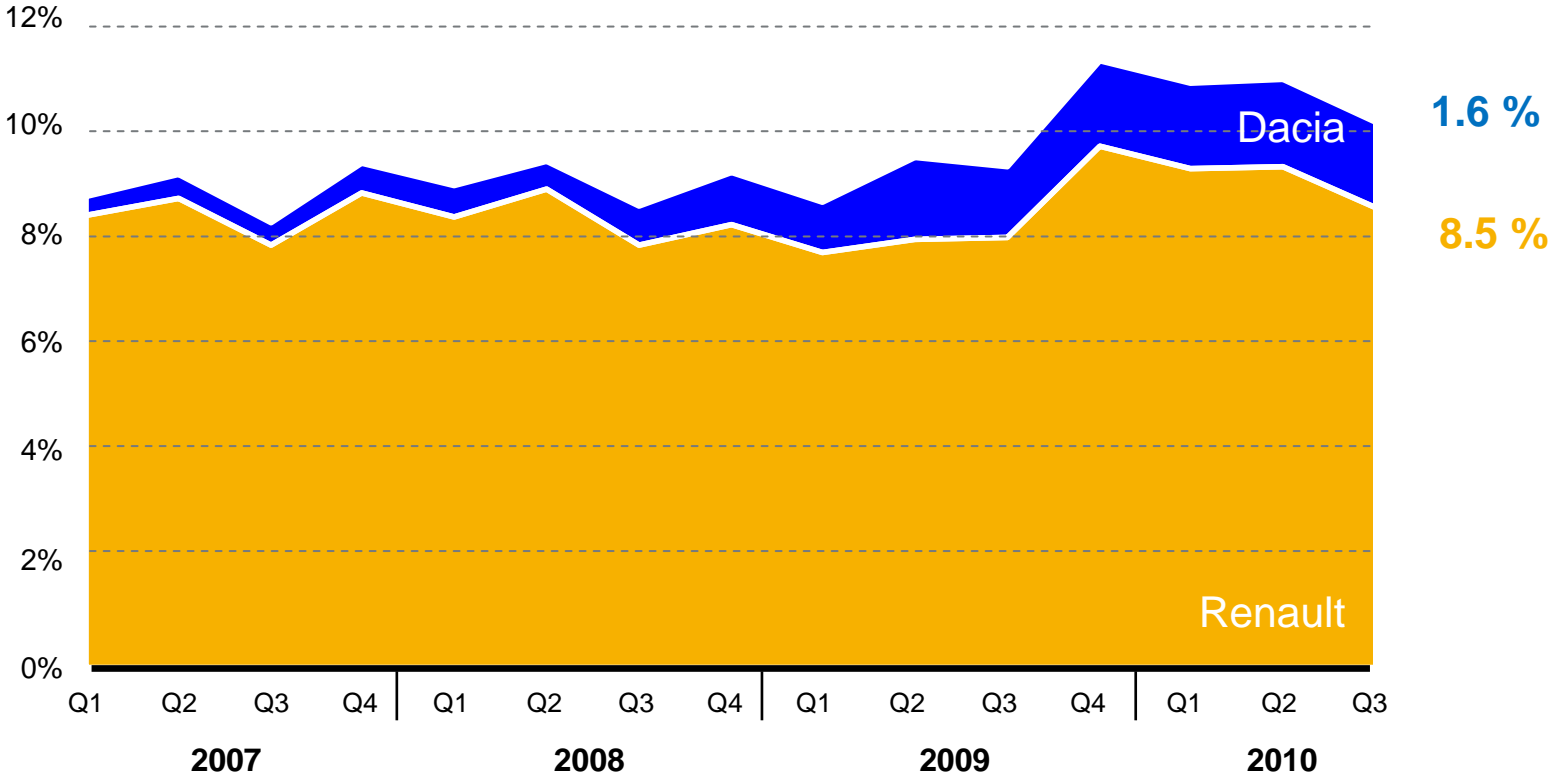
PC+LCV : MARKET SHARE GAINS IN 12 OUT OF OUR TOP 15 MARKETS IN Q3 2010

| | | UNITS | MARKET SHARE | CHANGE IN MARKET SHARE |
|---|--------------------|---------|--------------|------------------------|
|  | FRANCE | 146,273 | 27.2% | + 0.7 |
|  | BRAZIL | 46,153 | 5.3% | + 1.2 |
|  | GERMANY | 42,752 | 5.7% | - 0.5 |
|  | SOUTH KOREA | 33,020 | 8.9% | - 1.6 |
|  | TURKEY | 28,651 | 15.3% | + 1.2 |
|  | UNITED KINGDOM | 27,822 | 4.7% | + 1.6 |
|  | ARGENTINA | 25,339 | 14.8% | + 1.4 |
|  | SPAIN | 24,139 | 11.8% | + 1.0 |
|  | ITALY | 24,119 | 6.0% | + 0.1 |
|  | RUSSIA | 22,819 | 4.3% | - 0.6 |
|  | BELGIUM/LUXEMBOURG | 16,929 | 12.4% | + 2.3 |
|  | ALGERIA | 14,877 | 26.9% | + 0.5 |
|  | IRAN | 12,870 | 3.6% | + 1.1 |
|  | NETHERLANDS | 11,203 | 8.4% | + 0.7 |
|  | ROMANIA | 10,348 | 37.8% | + 1.8 |

Group PC+LCV

ZOOM EUROPE: MARKET SHARE BY BRAND

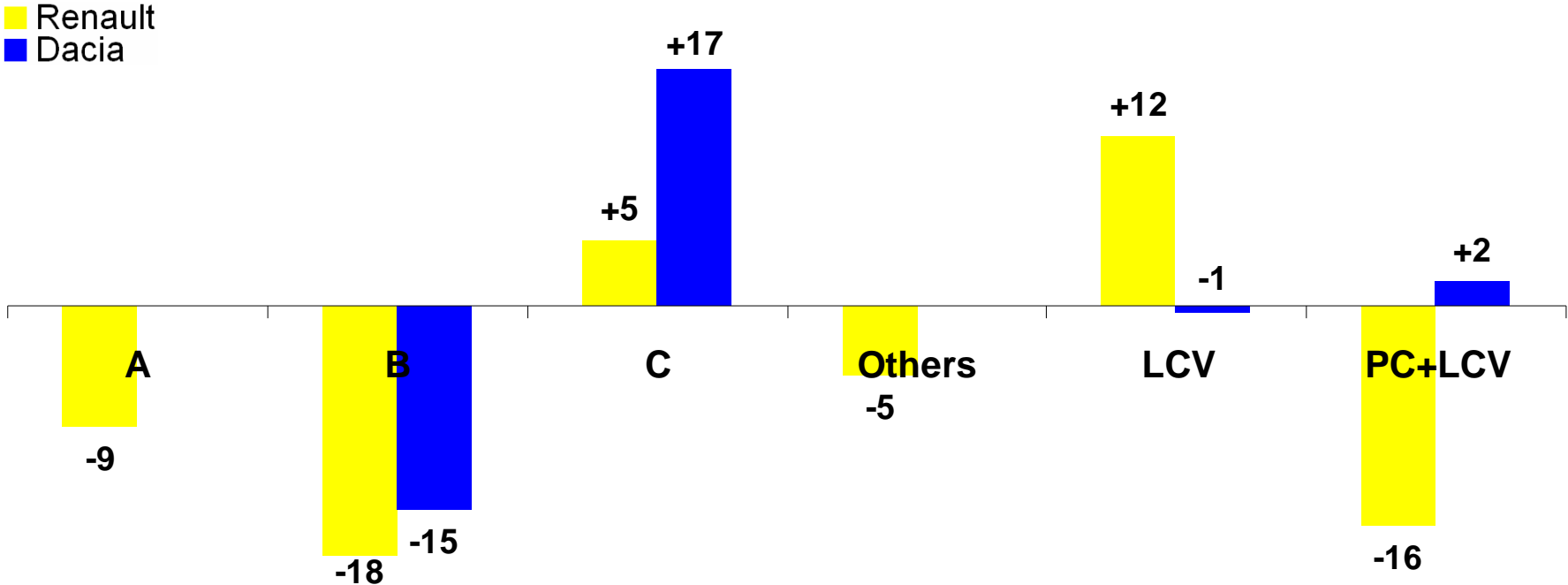
GROUP PC+LCV MARKET SHARE IN EUROPE


















ZOOM ON EUROPE: UNIT SALES VARIATION Q3 2010 vs. Q3 2009 SPLIT BY BRAND AND SEGMENT

Change in volumes PC+LCV

In thousand units



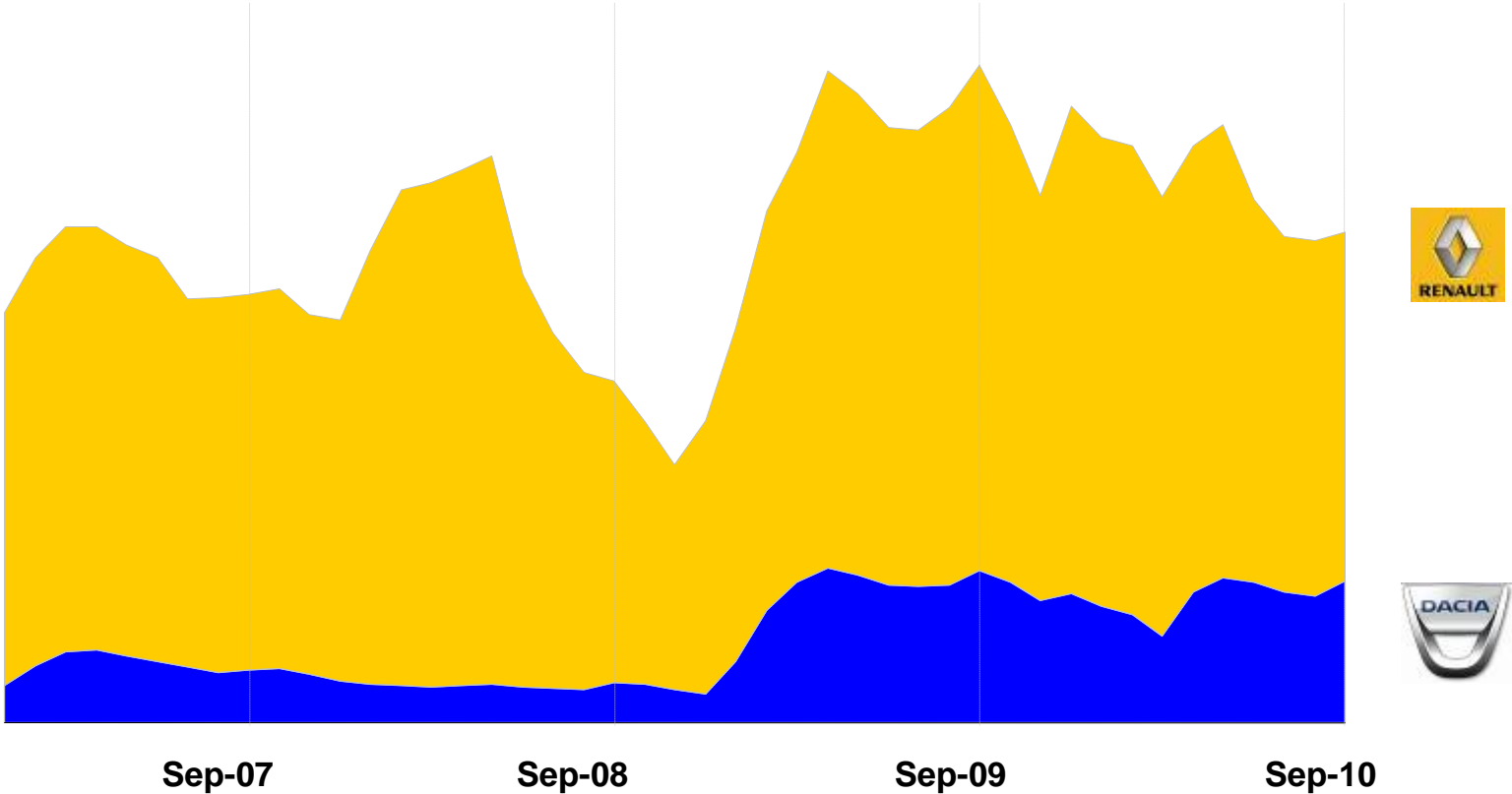
GROUP LCV: TOP 15 MARKETS IN Q3 2010

| | | UNITS | LCV MARKET SHARE | CHANGE IN MARKET SHARE |
|---|--------------------|--------|---------------------|---------------------------|
|  | FRANCE | 31,900 | 34.4% | + 2.1 |
|  | TURKEY | 6,523 | 10.7% | + 2.1 |
|  | UNITED KINGDOM | 4,757 | 7.5% | + 2.8 |
|  | SPAIN | 4,246 | 19.5% | + 4.8 |
|  | ARGENTINA | 4,208 | 15.6% | - 1.1 |
|  | GERMANY | 4,090 | 8.3% | + 1.6 |
|  | ITALY | 2,489 | 8.4% | + 1.6 |
|  | BRAZIL | 2,116 | 1.7% | + 0.2 |
|  | BELGIUM/LUXEMBOURG | 1,982 | 15.6% | - 0.5 |
|  | PORTUGAL | 1,543 | 15.4% | + 0.7 |
|  | ALGERIA | 1,511 | 17.5% | + 8.3 |
|  | NETHERLANDS | 1,447 | 12.3% | + 1.6 |
|  | POLAND | 1,386 | 13.9% | + 1.0 |
|  | MEXICO | 1,150 | 1.6% | - 0.1 |
|  | SWEDEN | 1,040 | 11.3% | +3.9 |

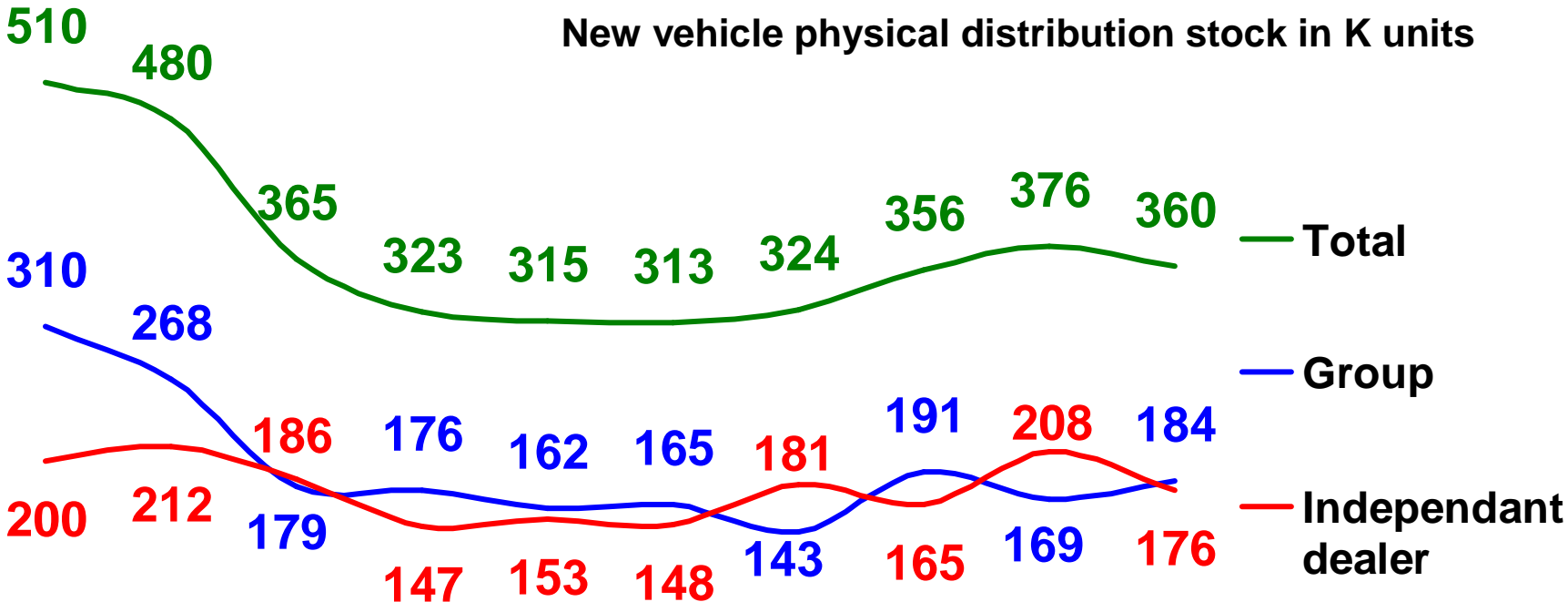
DACIA DUSTER



EUROPEAN ORDER BANK STABLE IN Q3 PC+LCV



DISTRIBUTION STOCK REDUCTION



| JUN'08 | SEP'08 | DEC'08 | MAR'09 | JUN'09 | SEP'09 | DEC'09 | MAR'10 | JUN'10 | SEP'10 | |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------------------|
| 69 | 80 | 67 | 60 | 45 | 52 | 47 | 50 | 51 | 56 | Number of days of sales |

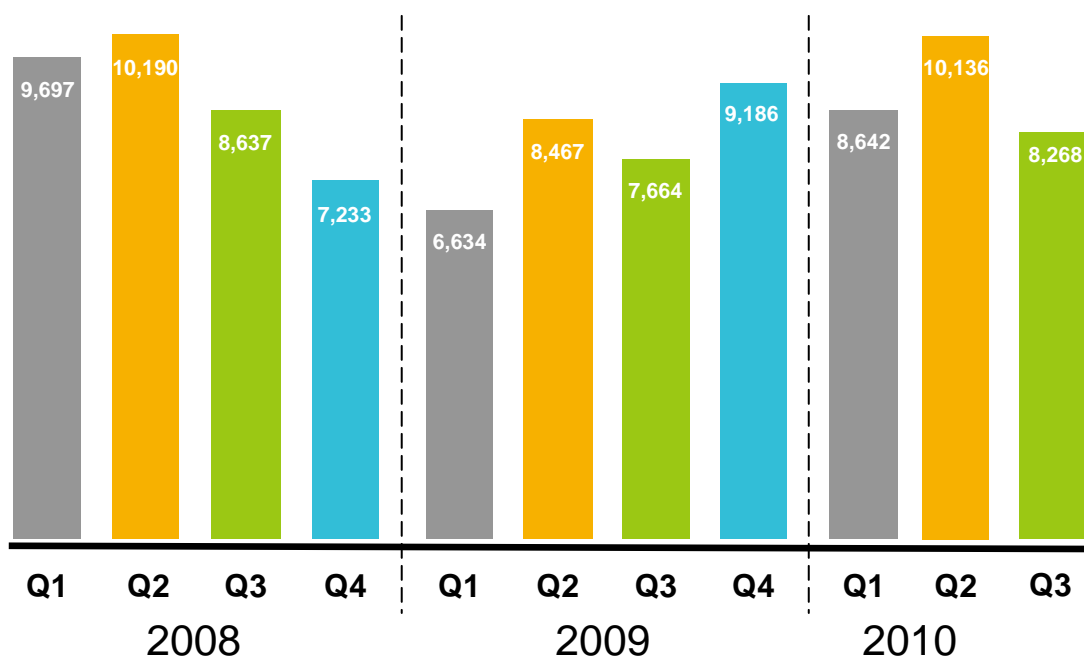


RENAULT GROUP REVENUES BY DIVISION IN Q3

| <i>In million euros</i> | Q3 2009 Pro forma* | Q3 2010 | Change (%) |
|-------------------------|-----------------------|--------------|---------------|
| Automotive | 7,660 | 8,268 | + 7.9% |
| Sales Financing | 438 | 443 | + 1.1% |
| TOTAL | 8,098 | 8,711 | + 7.6% |

* 2009 data has been restated on a consistent basis

EVOLUTION OF AUTOMOTIVE REVENUES



PUBLISHED

million euros

AUTOMOTIVE REVENUES Q3 2010 vs. Q3 2009*

€ 8,268m **+ 7.9 %**

Volume **- 0.6 pts**

Mix/price **+ 2.9 pts**

Currencies **+ 4.1 pts**

Other activities **+ 1.5 pts**

* 2009 restated for 2010 scope and methods

RCI BANQUE PERFORMANCE

| | Q3 2009 Pro forma* | Q3 2010 | Change (%) |
|---|-----------------------|--------------|----------------|
| Revenues <i>(in € m)</i> | 438 | 443 | + 1.1% |
| Average loans outstanding <i>(in € bn)</i> | 20.0 | 21.1 | + 5.2% |
| New contracts <i>(in thousand units)</i> | 207.4 | 230.6 | + 11.2% |

* 2009 data has been restated on a consistent basis

OUTLOOK 2010

- **2010 TIV PC+LCV**
 - Global +9 % (vs. +8 % previously)
 - Europe - 5 % (vs. - 7 % previously)

- **Positive automobile free cash flow at €700m**
 - International market momentum but European market decrease
 - Increasingly competitive market conditions

- **Unit sales forecast >2.5 m units in 2010**
 - International sales growth and market share gains



APPENDIX

OCTOBER 27, 2010

DRIVE THE CHANGE



TIV EVOLUTION BY REGION TOTAL INDUSTRY VOLUMES YTD 2010 vs.YTD 2009 (PC+LCV)

GLOBAL*

TIV + 13.0 %
GROUP + 16.4 %

EURASIA

TIV + 12.3 %
GROUP + 21.2 %

EUROPE

TIV - 2.6 %
GROUP + 13.3 %

EUROMED

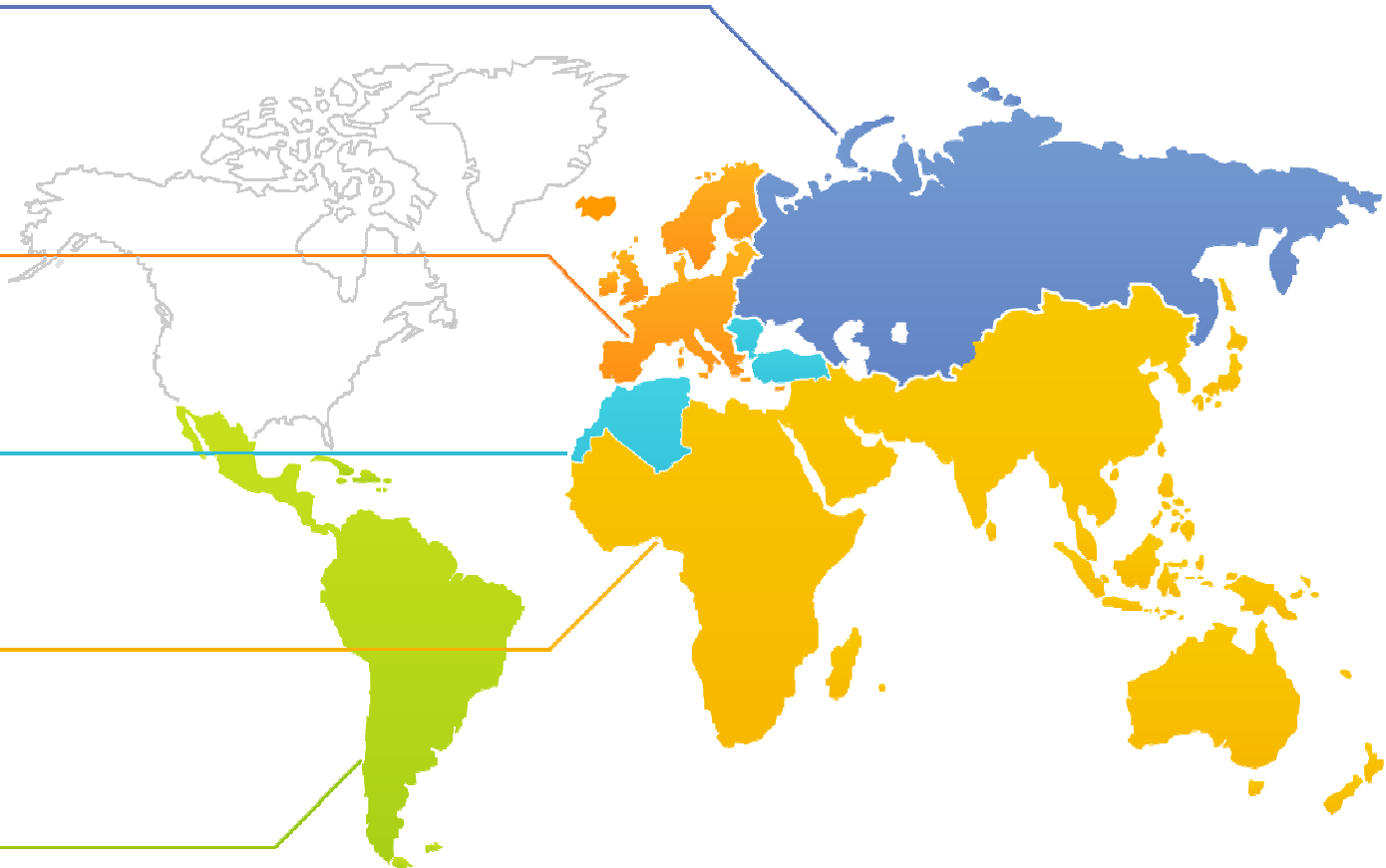
TIV + 0.0 %
GROUP + 6.5 %

ASIA / AFRICA

TIV + 24.8 %
GROUP + 32.0 %

AMERICAS

TIV + 12.1 %
GROUP + 30.5 %

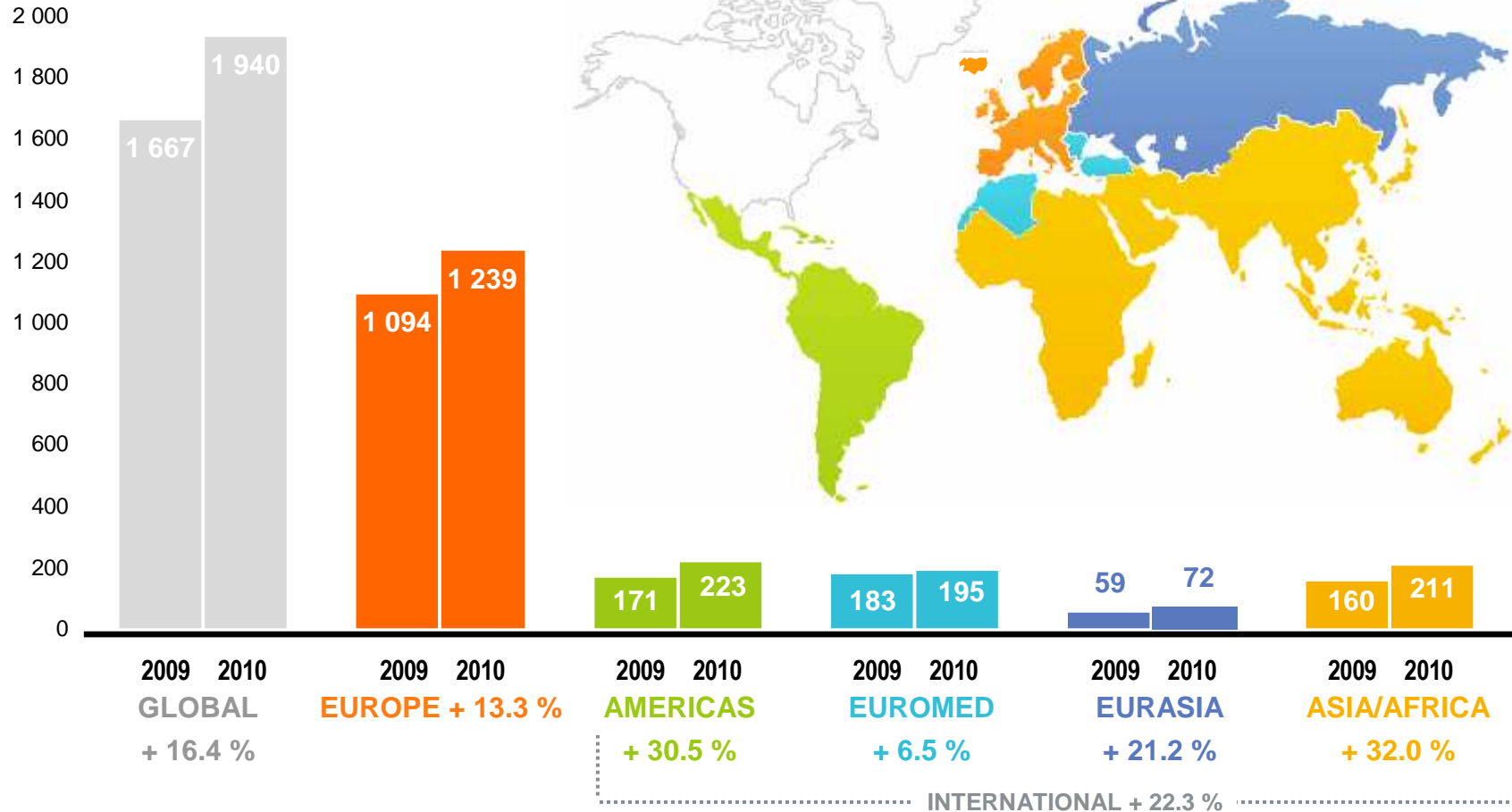


* Including USA & Canada


















RENAULT GROUP SALES +16.4 % (YTD)

Thousand units
(PC + LCV)



PC+LCV : GAINS IN MARKET SHARE IN 14 OUT OF OUR TOP 15 MARKETS (YTD)

| | | UNITS | MARKET SHARE | CHANGE IN MARKET SHARE |
|---|--------------------|---------|--------------|------------------------|
|  | FRANCE | 553,380 | 28.2% | + 2.6 |
|  | GERMANY | 126,800 | 5.5% | - 0.4 |
|  | SOUTH KOREA | 118,162 | 10.6% | + 1.4 |
|  | ITALY | 111,071 | 6.7% | + 1.7 |
|  | BRAZIL | 110,752 | 4.7% | + 0.9 |
|  | SPAIN | 97,082 | 11.1% | + 0.5 |
|  | UNITED-KINGDOM | 87,225 | 4.8% | + 1.9 |
|  | TURKEY | 69,413 | 14.9% | + 0.7 |
|  | BELGIUM/LUXEMBOURG | 66,181 | 12.7% | + 1.9 |
|  | RUSSIA | 65,046 | 4.9% | + 0.1 |
|  | ARGENTINA | 62,959 | 12.7% | + 0.1 |
|  | ALGERIA | 52,183 | 29.4% | + 5.6 |
|  | NETHERLANDS | 37,075 | 8.6% | + 1.7 |
|  | ROMANIA | 34,330 | 40.9% | + 4.2 |
|  | IRAN | 33,496 | 3.1% | + 0.2 |

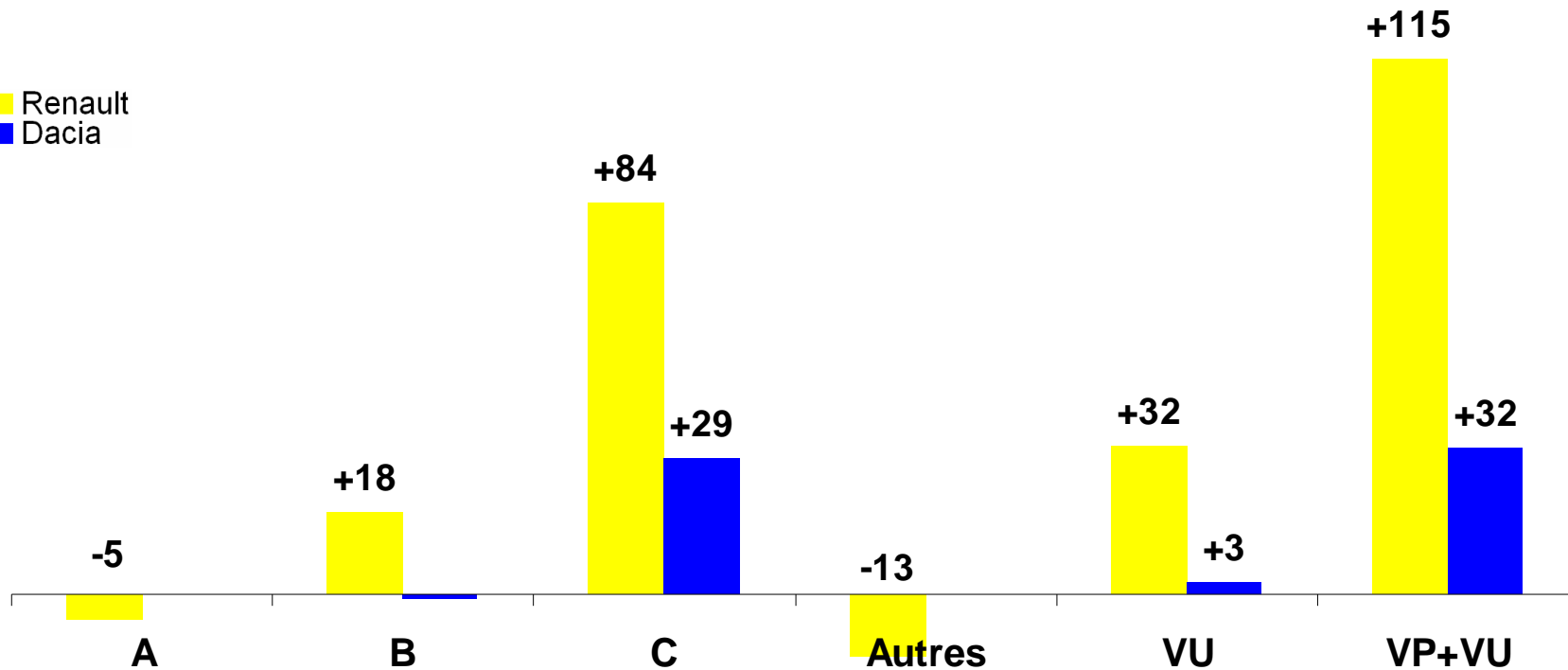
Group PC + LCV

ZOOM ON EUROPE: UNIT SALES VARIATION YTD 2010 vs. 2009 SPLIT BY BRAND AND SEGMENT

Change in volumes PC+LCV

In thousand units

■ Renault
■ Dacia



CHANGE IN CONSOLIDATION SCOPE

In million euros

| | Q3 2009 Published | Change in Perimeter / Consolidation | Q3 2009 Pro forma |
|------------------------|------------------------------|---|------------------------------|
| Automotive | 7,664 | -4 | 7,660 |
| Sales Financing | 438 | 0 | 438 |
| TOTAL | 8,102 | -4 | 8,098 |

| | YTD 2009 Published | Change in Perimeter / Consolidation | YTD 2009 Pro forma |
|------------------------|-------------------------------|---|-------------------------------|
| Automotive | 22,765 | -8 | 22,757 |
| Sales Financing | 1,328 | -10 | 1,318 |
| TOTAL | 24,093 | -18 | 24,075 |

RENAULT GROUP REVENUES BY DIVISION YTD

| <i>In million euros</i> | YTD 2009 Pro forma* | YTD 2010 | Change (%) |
|-------------------------|------------------------|---------------|----------------|
| Automotive | 22,757 | 27,046 | + 18.8% |
| Sales Financing | 1,318 | 1,333 | + 1.1% |
| TOTAL | 24,075 | 28,379 | + 17.9% |

* 2009 data has been restated on a consistent basis

RCI BANQUE PERFORMANCE

| | YTD 2009 Pro forma* | YTD 2010 | Change (%) |
|---|------------------------|--------------|---------------|
| Revenues <i>(in € bn)</i> | 1,318 | 1,333 | +1.1% |
| Average loans outstanding <i>(in € bn)</i> | 20.1 | 20.8 | +3.7% |
| New contracts <i>(in thousand units)</i> | 590.7 | 710.1 | +20.2% |

* 2009 data has been restated on a consistent basis