

Q1 2006 Revenues

April 24th, 2006



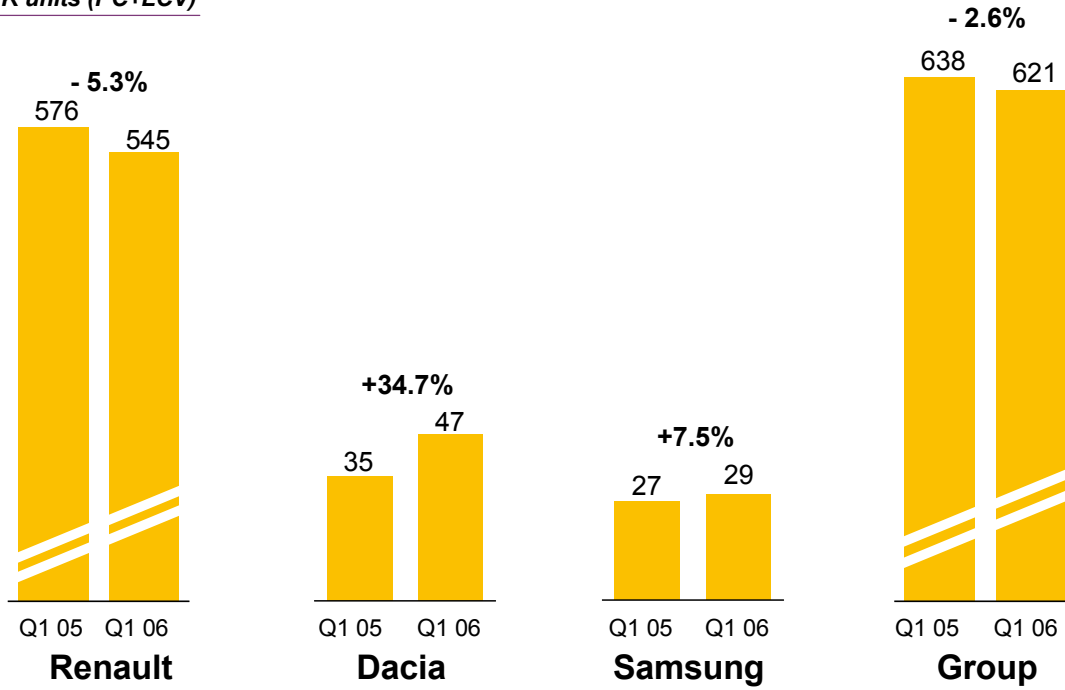
RENAULT

Thierry Moulonguet, CFO



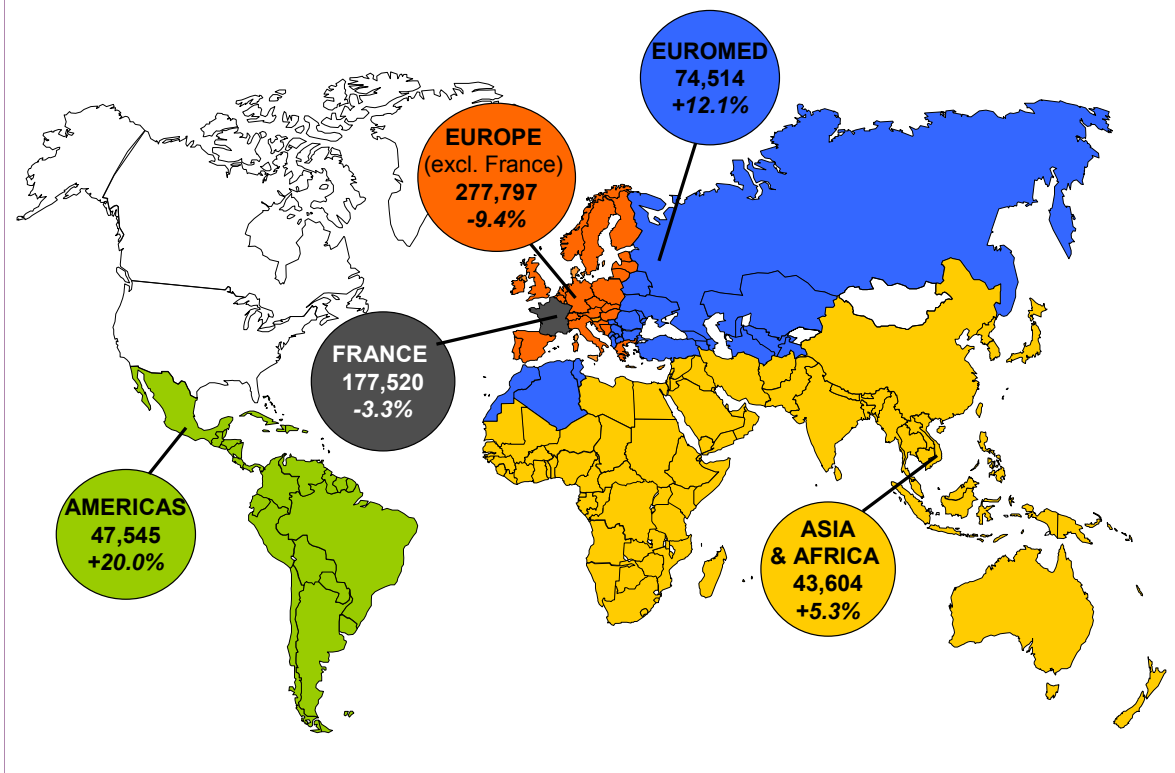
Renault Group worldwide unit sales Q1 2006 down 2.6% to 621K units

In K units (PC+LCV)





Renault Group worldwide unit sales - new geographical reorganisation

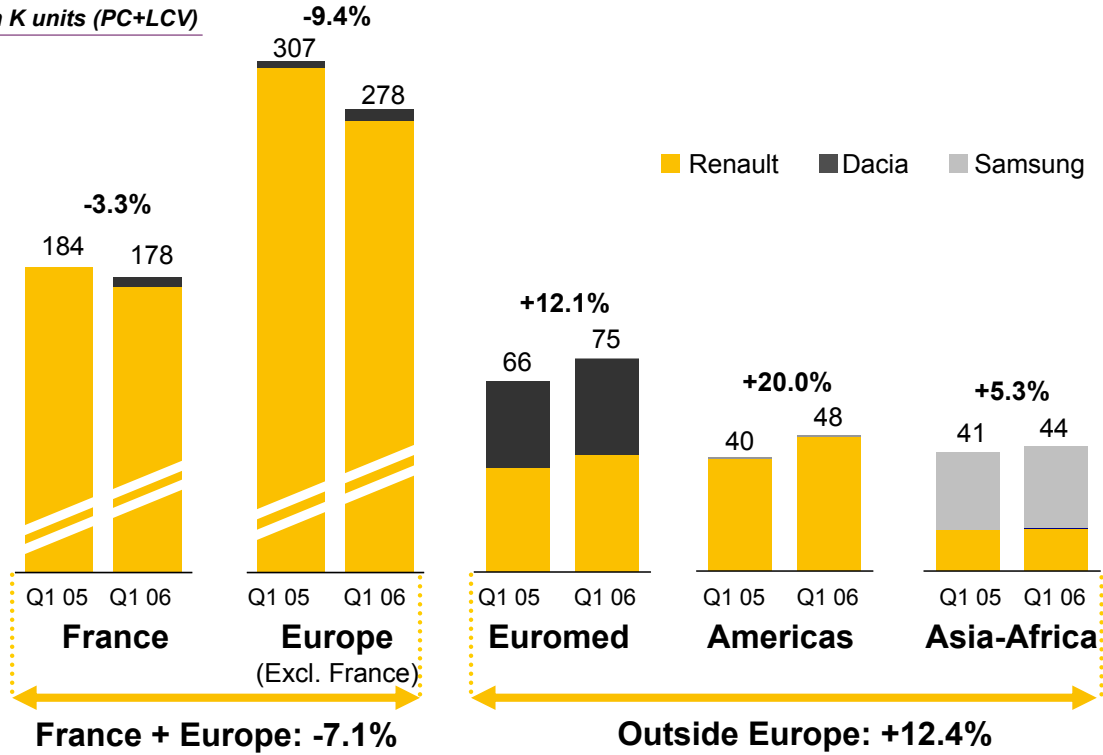


AMERICAS	ASIA-AFRICA	EUROPE (Excluding France)	EUROMED	France
NORTH LATIN AMERICA Columbia Costa Rica Cuba Ecuador Honduras Mexico Nicaragua Panama Salvador Venezuela Dominican Republic Guadeloupe French Guiana Martinique	PACIFIC ASIA Australia Indonesia Japan Malaysia New Caledonia New Zealand Singapore Tahiti Thailand INDIA MIDDLE EAST & French-speaking Africa Saudi Arabia Egypt Jordan Lebanon Libya Pakistan Gulf countries Syria <i>+ French-speaking African countries</i> AFRICA & INDIAN OCEAN South Africa <i>+ Sub-sahara African countries</i> Iles Océan Indien KOREA IRAN CHINA Honk Kong Taiwan Israel	Albania Austria Germany Belgium-Luxembourg. Bosnia Cyprus Croatia Denmark Spain Finland Greece Hungary Ireland Iceland Itlay Kosovo Macedonia Malta Montenegro Norway Baltic countries Netherlands Poland Portugal Czech Republic United Kingdom Serbia Slovakia Slovenia Sweden Switzerland	EASTERN EUROPE Bulgaria Moldavia Romania RUSSIA / CIS Armenia Byeloussia Georgia Kazakhstan Russia Ukraine ... TURKEY Turquie Turkish Cyprus ... MAGHREB Algeria Morocco Tunisia	Metropolitan France



Renault Group worldwide unit sales down 2.6%

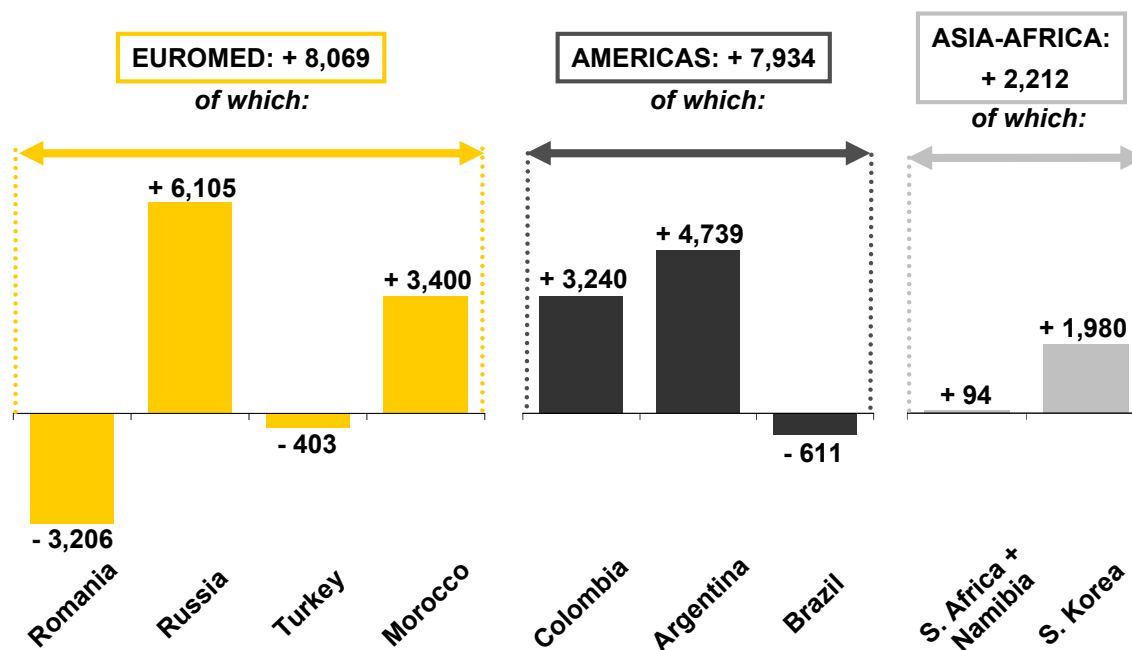
In K units (PC+LCV)





Q1 06 Group unit sales outside Europe up 12.4% or +18,215 units

Change Q1 2006 / Q1 2005 – In units (PC+LCV)



Group sales PC+LCV

	Renault Group			TIV			Mkt share	
	Q1 06 vol.	vol. var.	% var.	Q1 06 vol.	vol. var.	% var.	Q1 06	pt var.
Romania	28 983	-3 206	-10,0%	57 292	1 966	+3,6%	50,6%	-7,6
Russia	10 682	6 105	+++	349 541	25 746	+8,0%	3,1%	+1,7
Turkey	16 701	-403	-2,4%	128 546	10 316	+8,7%	13,0%	-1,5
Morocco	6 396	3 400	+++	19 053	4 007	+26,6%	33,6%	+13,7
EUROMED	74 514	8 069	+12,1%	711 015	61 221	+9,4%	10,2%	-0,0
Colombia	7 723	3 240	+72,3%	40 783	13 915	+51,8%	18,9%	+2,3
Argentina	14 441	4 739	+48,8%	130 095	27 992	+27,4%	11,1%	+1,6
Brazil	11 013	-611	-5,3%	396 275	47 171	+13,5%	2,8%	-55,1
AMERICAS	47 545	7 934	+20,0%	1 071 482	128 955	+13,7%	4,4%	+0,2
South Af+Namibia	4 743	94	+2,0%	149 629	27 079	+22,1%	3,2%	-0,6
South Korea	28 606	1 980	+7,4%	282 738	36 416	+14,8%	10,1%	-0,7
ASIA-AFRICA	43 604	2 212	5,30%	5 341 176	400 827	+8,1%	0,8%	-0,0
OUTSIDE EUR.	165 663	18 215	12,40%					



Q1 2005, change in consolidation

In millions of euros

	31/03/2005 Published	Change in Perimeter / Consolidation ⁽¹⁾	31/03/2005 Proforma
Automobile	9,381	119	9,500
Sales financing	459	2	461
TOTAL	9,840	121	9,961

⁽¹⁾ Change in perimeter / consolidation

- Consolidation of 24 REAGROUP entities
- Consolidation of Renault South Africa and its subsidiaries
- For RCI bank the revenues proforma are incremented by the revenues from RCI Finance CZ sro, RCI leasing CZ sro, RCI Finance SK and RCI Bank Polska



Renault Group – Revenues by division Q1 2006

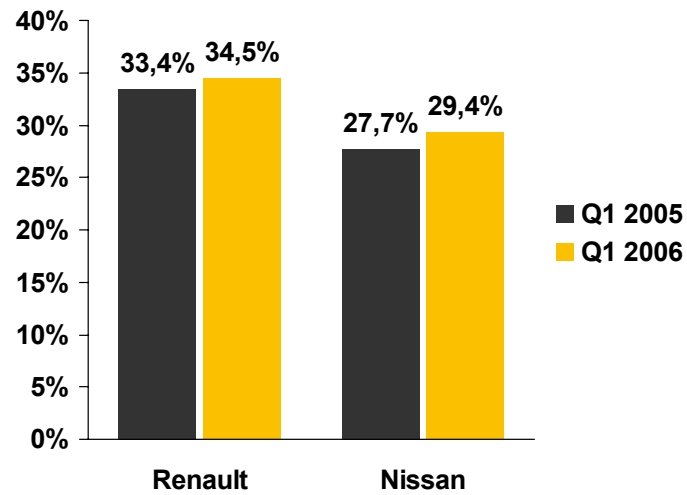
In millions of euros

	Q1 2005 Pro-forma*	Q1 2006	Change (%)
Automobile	9,500	10,055	+ 5.8 %
Sales financing	461	483	+ 4.8 %
TOTAL	9,961	10,538	+ 5.8 %

* 2005 data has been restated on a consistent basis



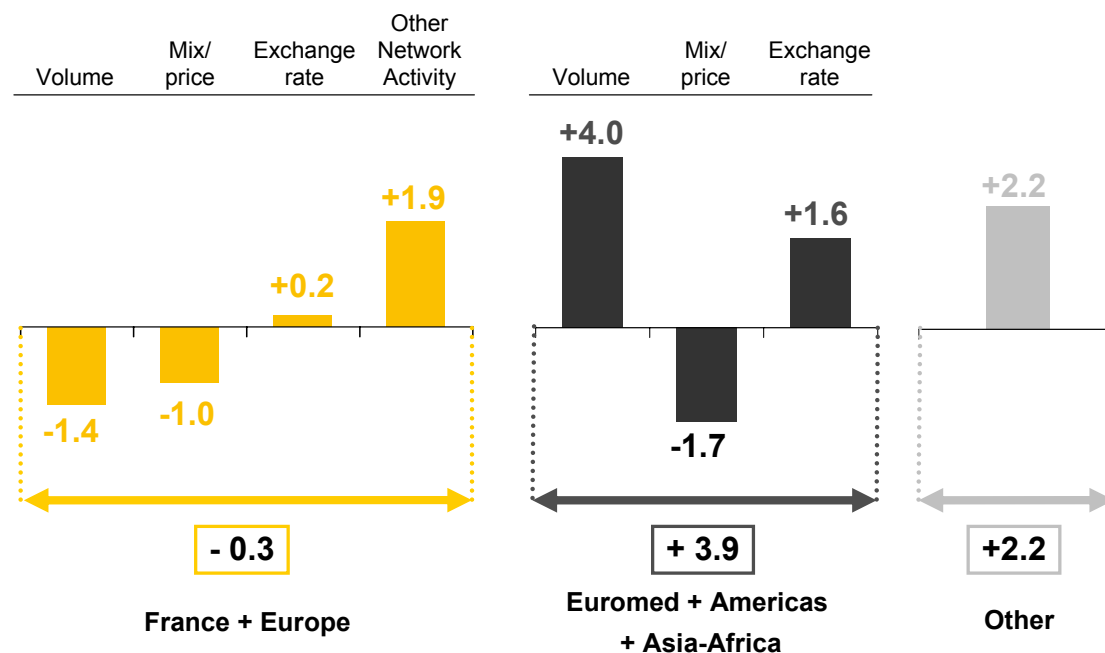
Penetration rate in Europe





Automobile division revenues – Up 5.8% in Q1 2006

Contribution to the change in revenues



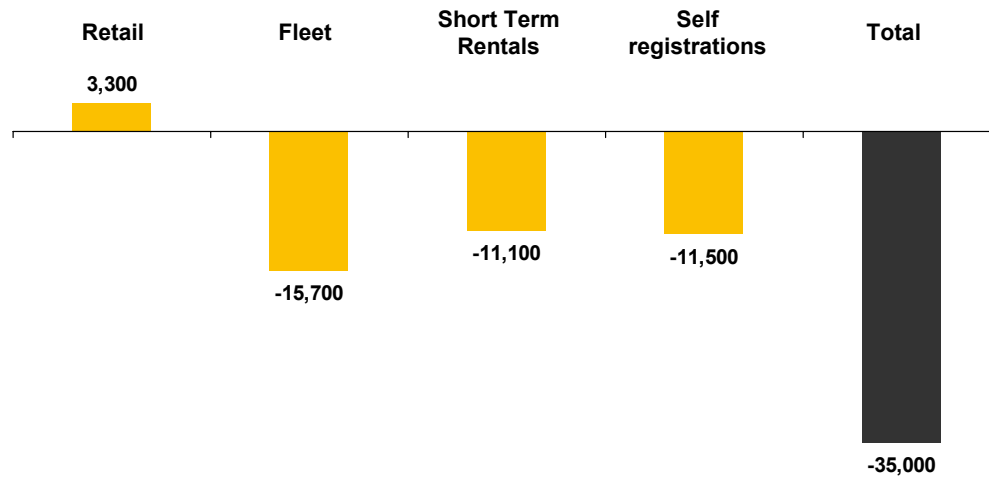
Analysis of change in invoicing vs. sales and the impact of dealer inventory:

		Q1 2005 vs. Q1 2004	Q1 2006 vs. Q1 2005
France + Europe	Sales	-11,000	-35,000
	Invoices	-24,000	-15,000
	Change in Dealer inventories	-13,000	+20,000
Euromed + Americas + Asia-Africa	Sales	+25,000	+18,000
	Invoices	+10,000	+27,000
	Change in Dealer inventories	-15,000	+9,000



Selective commercial policy

Change in Renault Group sales by customer channel Q1 2006 vs Q1 2005
PC+LCV / France + Europe





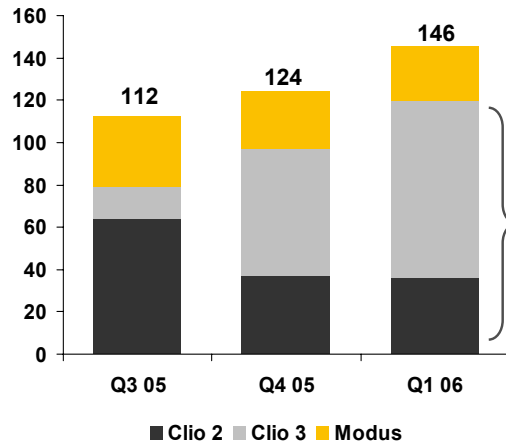
- Double impact of selective commercial policy
- Launch of Mégane body styles phase 2 at end of Q1
- Launch of Scénic phase 2 in September



B segment

Renault's offer in the B Segment in France + Europe: Clio II (incl. Thalia), Clio III & Modus

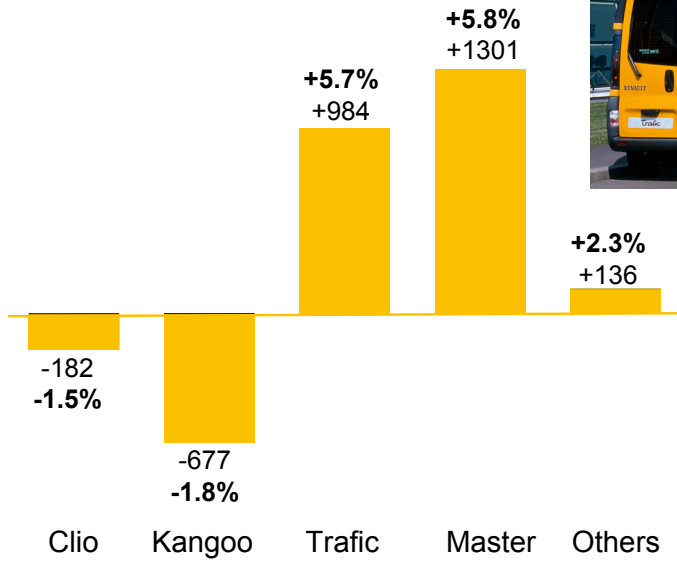
Registrations in K units – PC





Renault brand LCVs up 1,6% to 97k unit sales worldwide

Change Q1 2006 / Q1 2005 – In units (LCV)



Trafic



Master



- Contract 2009 fully deployed internally and worldwide
- Regional Management Committees fully operational
- Key Performance Indicators set and monitored
- New management incentives schemes
- 4 new Cross Functional Teams added to the existing 7



Examples from Cross-Functional Teams

- Development costs for K85: -30%
- Cost of capacity extension in Bursa: from 75 to 40 million euros
- Diversity of the range: - 40%
- Complexity of the product: cut the number of parts by 20%
- Localization rate: 80% in 2008
- Support service efficiency: achieve world class standards

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