

RENAULT GROUP – Q1 2010

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APRIL 27, 2010

DRIVE THE CHANGE



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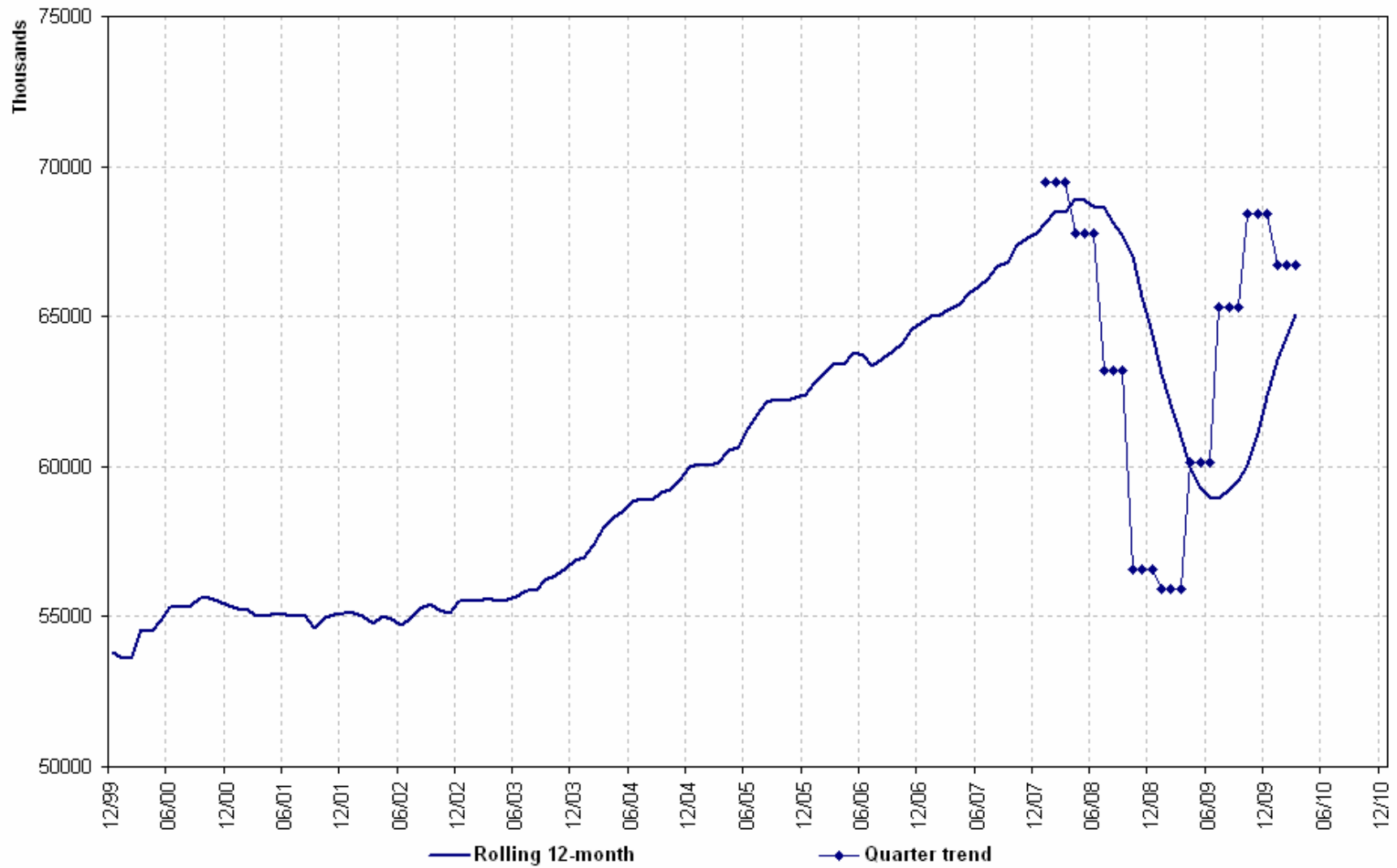
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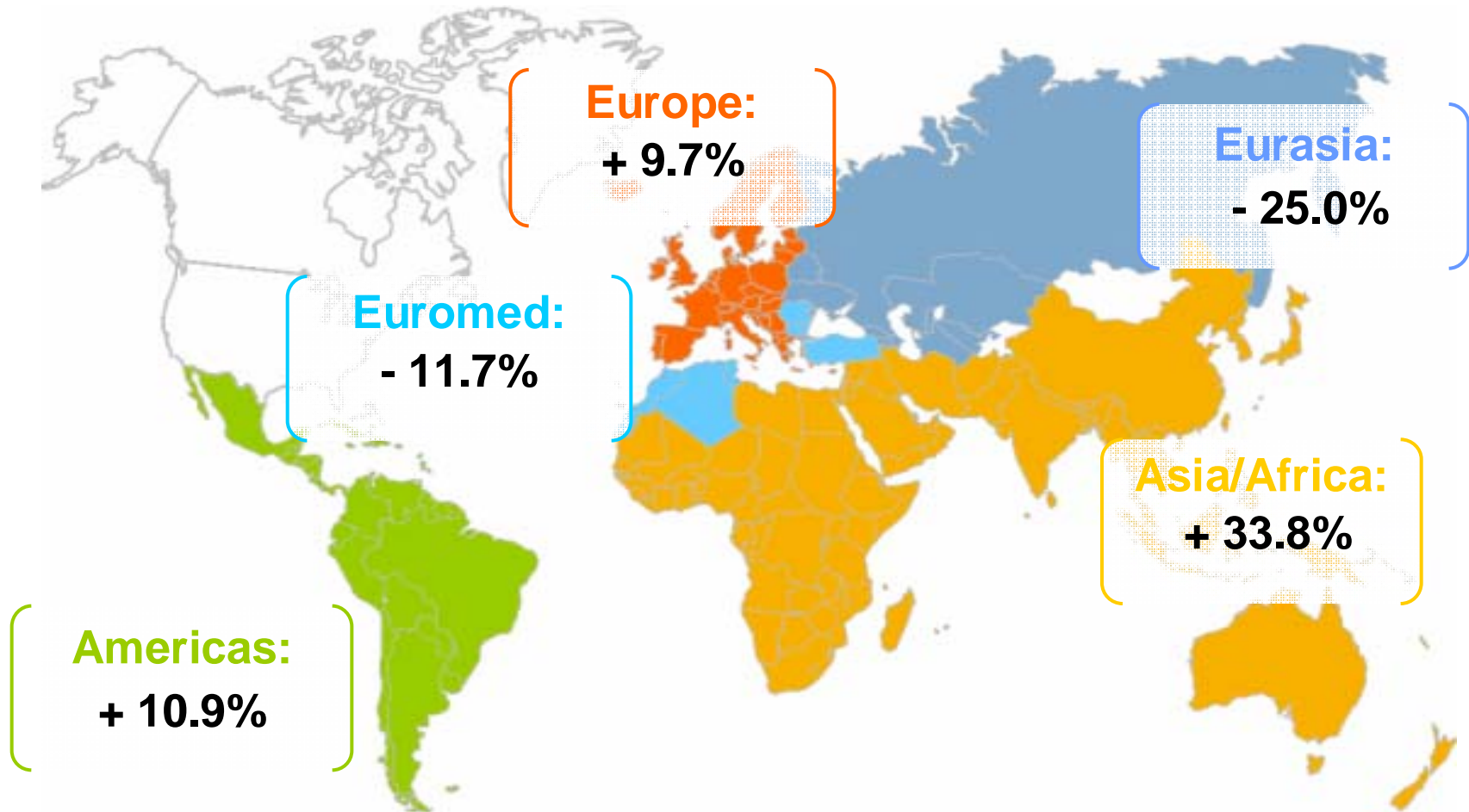


GLOBAL TIV IN LINE WITH H2 2009 TREND



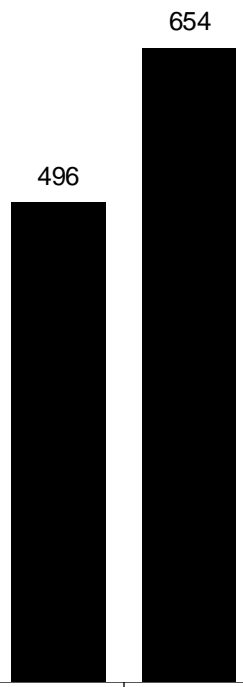
TIV EVOLUTION PER REGION IN Q1 2010

Global + 19.3%

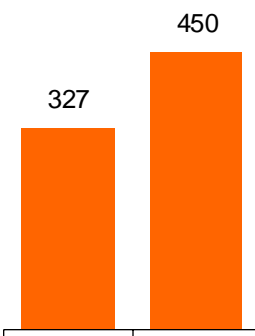


RENAULT GROUP : STRONG MOMENTUM IN Q1 2010

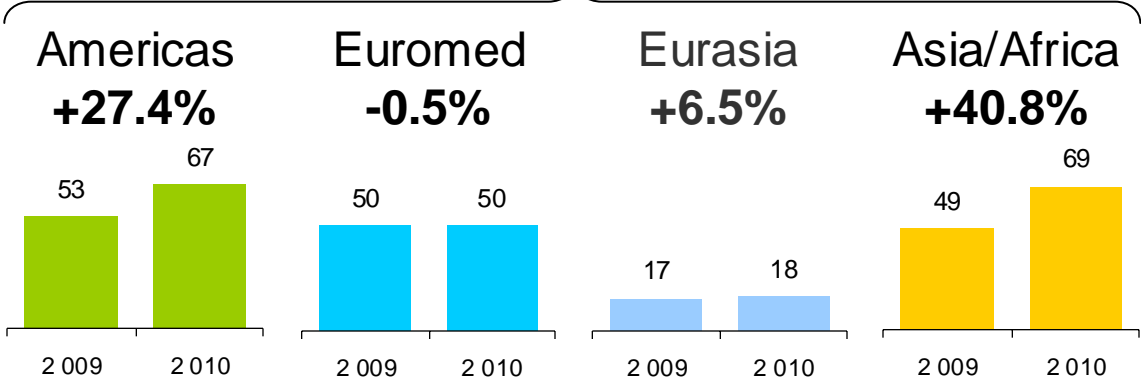
Global **+32.0%**



Europe **+37.7%**
(incl. France +32.7%)


















International **+20.9%**



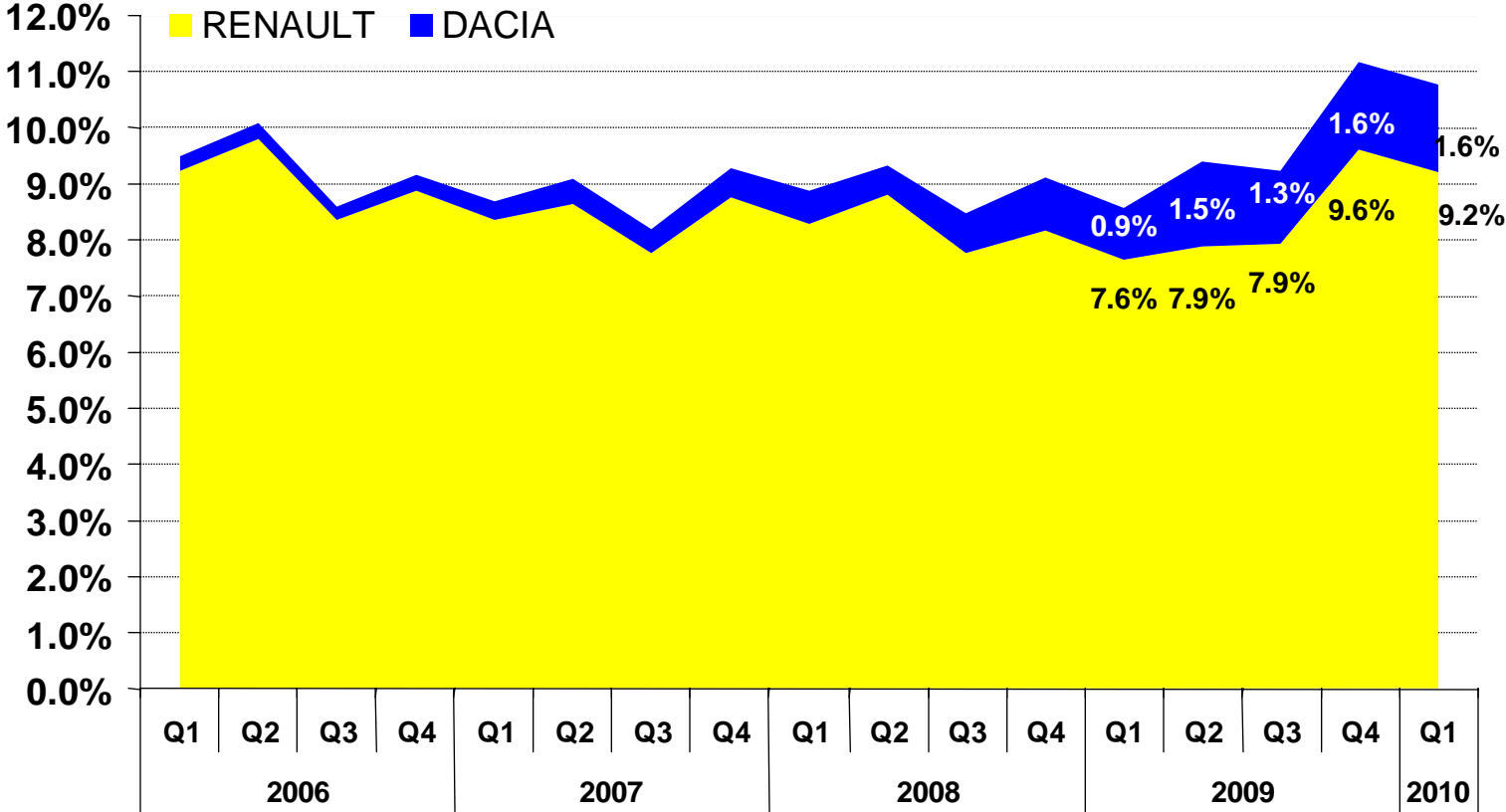
Thousand units (PC+LCV)

GAINING MARKET SHARE IN Q1 2010 IN 13 OF OUR TOP 15 MARKETS (PC+LCV)

	Volumes 2010	Market share PC+LCV 2010	Evolution market share vs. 2009
 France	202,891	29.1%	+ 3.8
 Italy	54,504	7.5%	+ 3.1
 South Korea	41,515	11.3%	+ 2.4
 Germany	37,497	5.3%	+ 0.6
 Brazil	34,080	4.5%	+ 0.8
 United Kingdom	33,317	5.0%	+ 1.7
 Spain	33,192	10.5%	=
 Belgium/Luxembourg	22,922	12.0%	+ 1.5
 Argentina	20,418	11.8%	+ 0.1
 Algeria	16,931	29.5%	+ 7.2
 Russia	16,110	5.5%	+ 1.7
 Netherlands	14,488	9.0%	+ 2.6
 Turkey	13,729	13.3%	+ 0.4
 Iran	9,844	2.5%	- 1.1
 Portugal	8,782	13.8%	+ 3.5

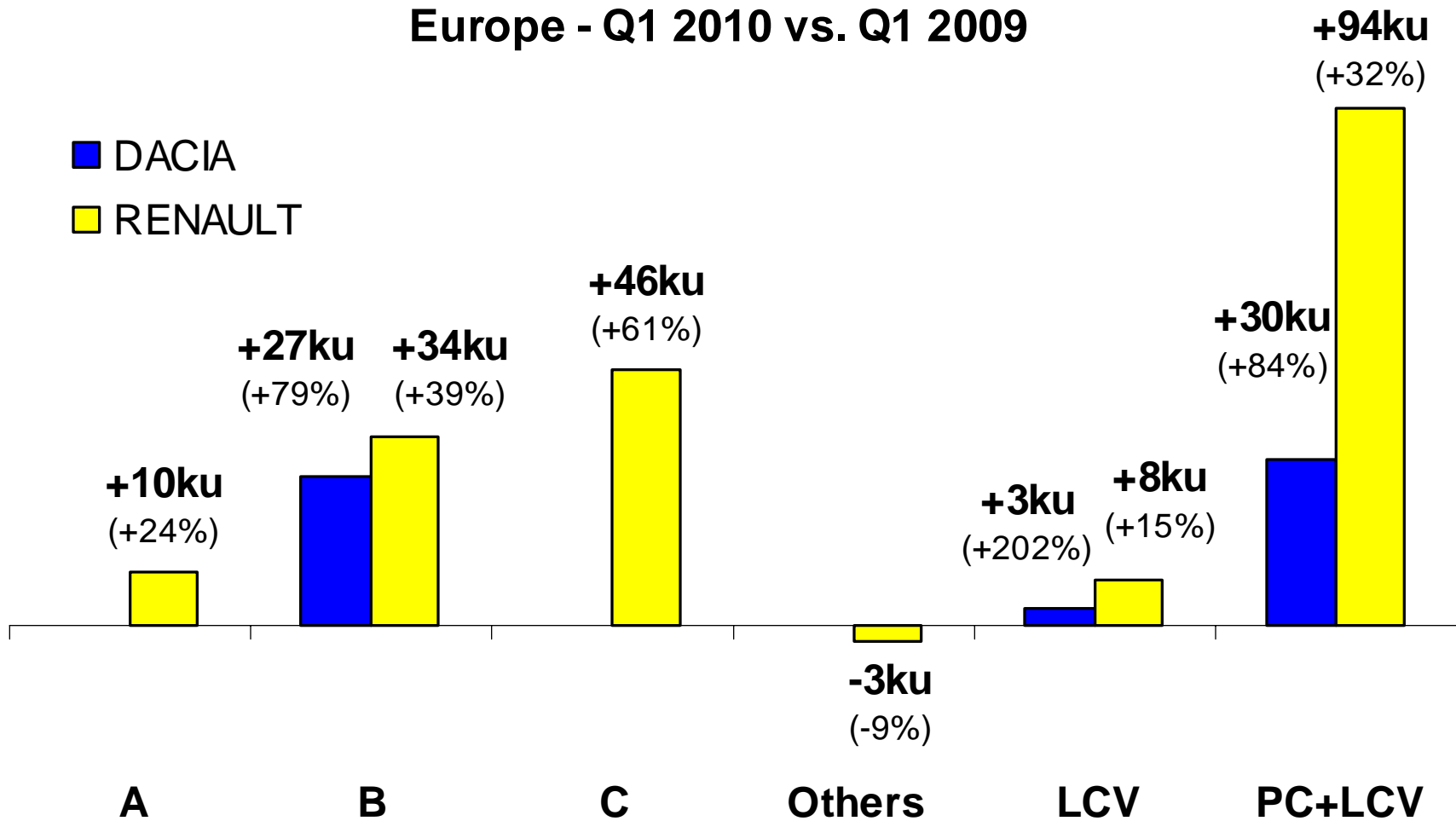
ZOOM ON EUROPE MARKET SHARE : STRONG MOMENTUM ON BOTH BRANDS SINCE H2 2009

Group PC+LCV MS in Europe 2006-2010



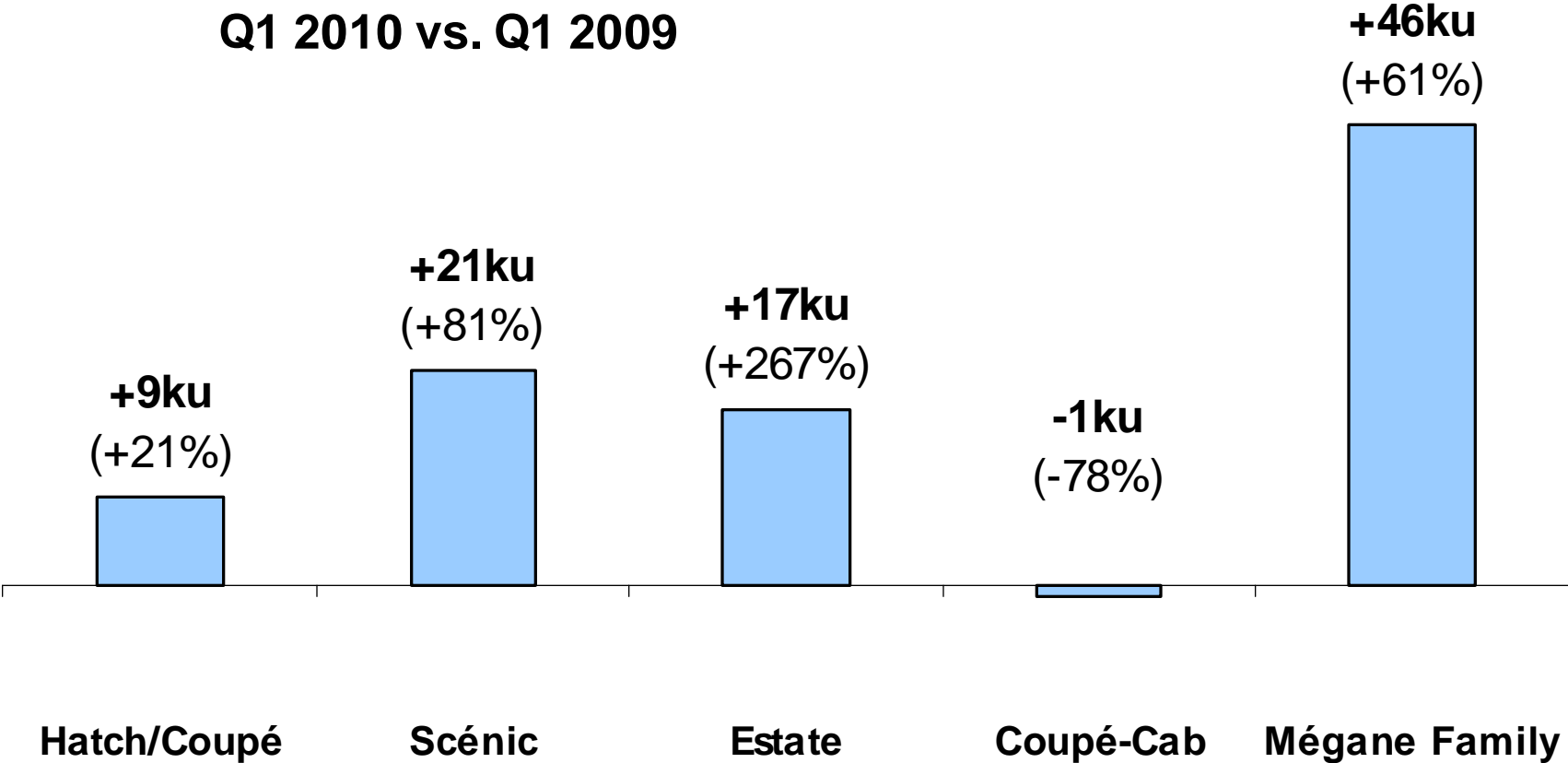
ZOOM ON EUROPE WITH SPLIT BY BRAND

Europe - Q1 2010 vs. Q1 2009



NEW MEGANE IN EUROPE : CONFIRMATION ON HATCH + SCENIC/ESTATE RAMP-UP

PC Mégane Family in Europe
Q1 2010 vs. Q1 2009



RENAULT SAMSUNG MOTORS - NEW SM3



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RENAULT SAMSUNG MOTORS - NEW SM5



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DACIA DUSTER



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NEW RENAULT MASTER



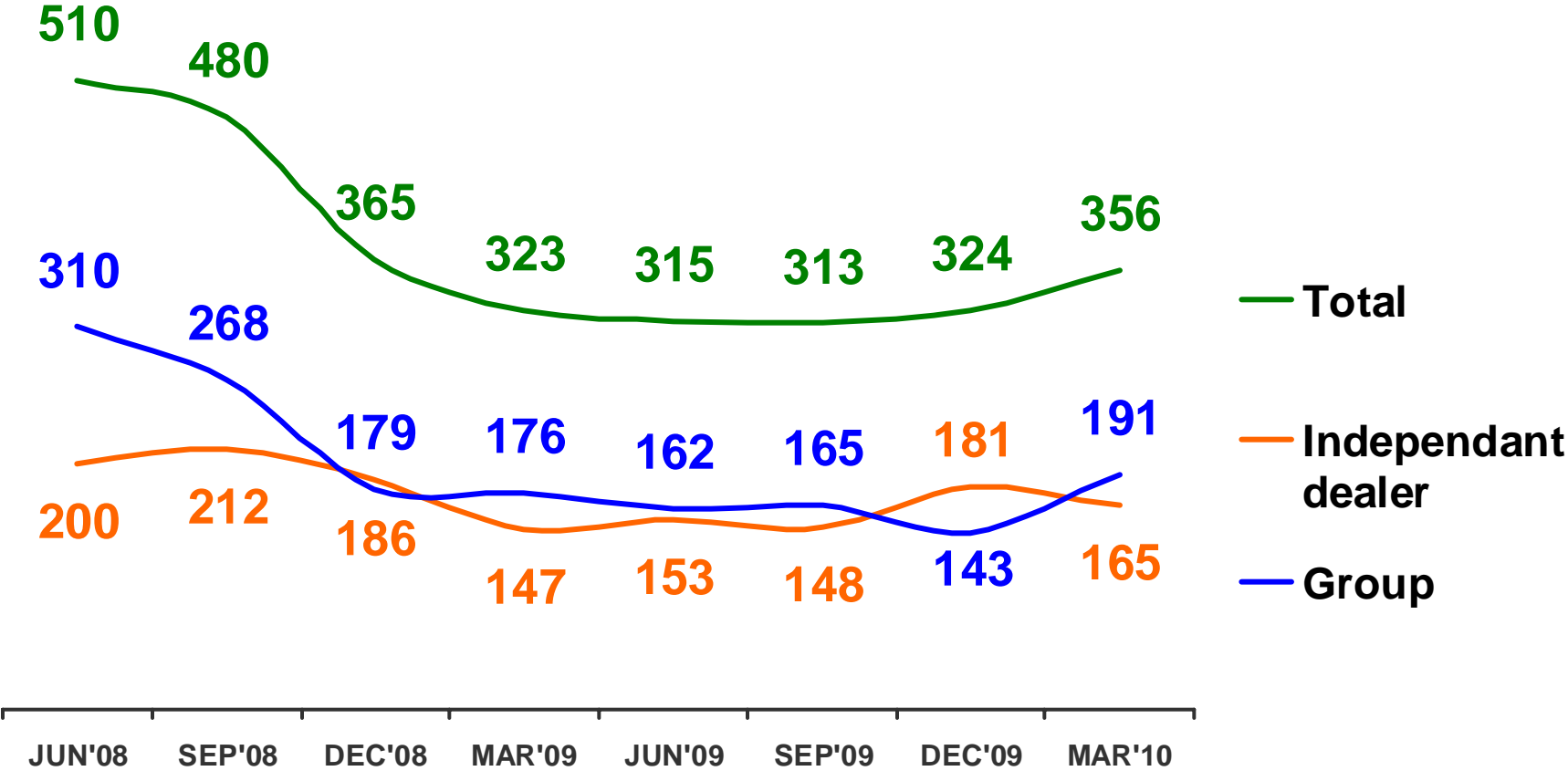
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DISTRIBUTION STOCK REDUCTION

New vehicle physical distribution stock in K units



RENAULT GROUP REVENUES BY DIVISION Q1

<i>In million euros</i>	Q1 2009 Pro forma*	Q1 2010	Change (%)
Automobile	6,632	8,642	+ 30.3%
Sales Financing	436	430	- 1.4%
TOTAL	7,068	9,072	+ 28.4%

* 2009 data has been restated on a consistent basis



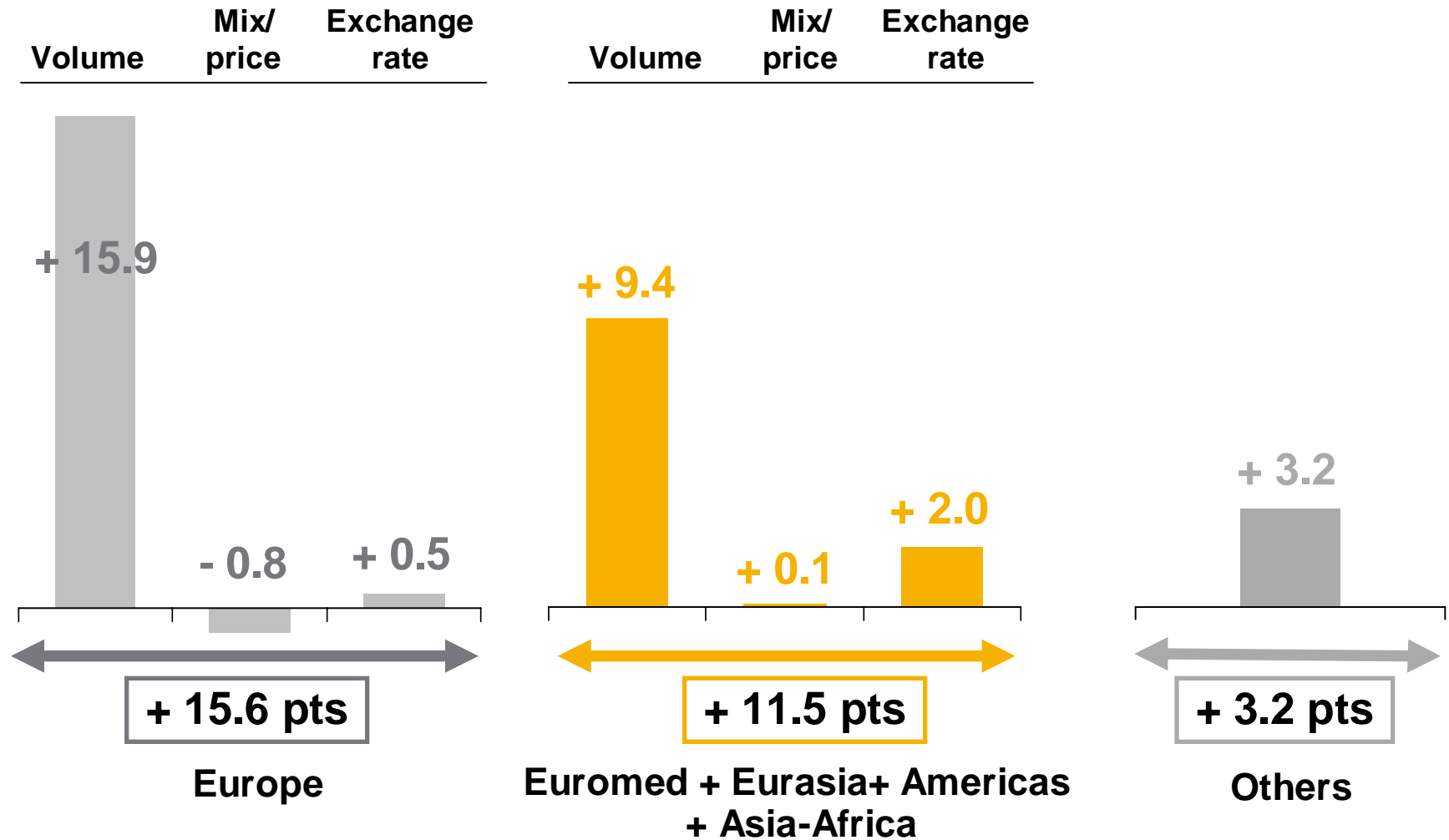
RCI BANQUE PERFORMANCE

	Q1 2009 Pro forma*	Q1 2010	Change (%)
Revenues <i>(in € bn)</i>	436	430	-1.4%
Average loans outstanding <i>(in € bn)</i>	20.2	20.5	+1.5%
New contracts <i>(in k)</i>	178.7	227.4	+ 27.3%

* 2009 data has been restated on a consistent basis

AUTOMOBILE DIVISION REVENUES + 30.3% IN Q1 2010

Contribution to the change in revenues



CONCLUSION Q1 2010

- **Q1 commercial performance in line with internal expectations**
 - Strong increase in volumes vs. Q1 2009
 - Price/mix stable vs. Q4 2009, as the end of scrapping impacts still lagging
 - **Strong momentum from new model launches**
 - **International markets showing positive signs**
 - **Order take in line with European TIV forecast of -10% full year**
- **Guidance confirmed : positive FCF for 2010, market share gains**

Q&A

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APPENDIX

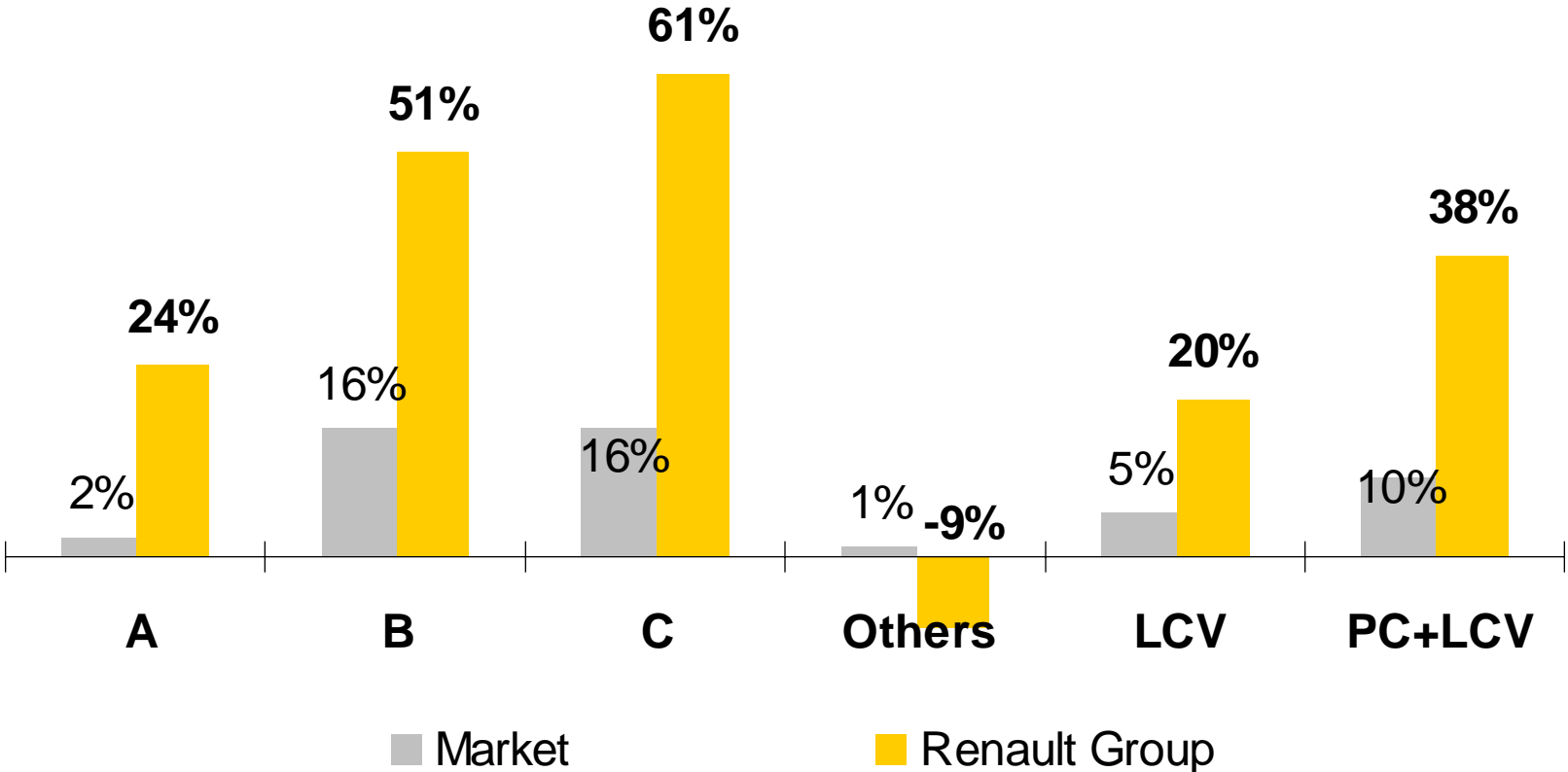
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ZOOM ON EUROPE : RENAULT GROUP OUTPERFORMING TIV ON MOST SEGMENTS

TIV and Renault Group in Europe - Q1 2010 vs. Q1 2009



Q1 CHANGE IN CONSOLIDATION SCOPE

In million euros

	Q1 2009 Published	Change in Perimeter / Consolidation ⁽¹⁾	Q1 2009 Pro forma
Automobile	6,634	-2	6,632
Sales Financing	446	-10	436
TOTAL	7,080	-12	7,068